

GRANITE UNITED WAY
**REQUEST FOR QUALIFICATION
AND SHORT FORM**
2018

learn**earn****be**healthy

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Introduction and Overview

Granite United Way is pleased to announce the opening of the qualification and funding application processes for 2017. Please note that this involves changes to the process from previous years. Please read this overview carefully.

Granite United Way's application process involves three steps:

- **The Agency Qualification process** requires interested agencies to provide information about the agency's financial position and governance practices. Qualified partners are included in Granite United Way annual campaign materials, listed in the State Employees Charitable Campaign information, supported through the Combined Federal Campaign process, and invited to participate in Granite United Way's Day of Caring. Qualification is also a requirement for all organizations seeking funding from Granite United Way. **For information about these requirements, please see page 5. This process opens on November 14, 2017 and closes on December 14, 2017.**
- Granite United Way is introducing a new funding process this year, **the Short-Form Application**. This process requires applicants seeking funding to respond to 8 narrative questions and to provide a program budget and program participant count by zip code.
 - **For programs seeking \$10,000 or less from a G UW region**, the Short-Form Application serves as the complete application.
 - **For programs seeking more than \$10,000 from a G UW region**, the Short-Form Application serves as an initial proposal, or "concept paper." After a review by volunteers, selected applicants will be invited to complete the Long-Form Application.

Information about these requirements can be found on page 10. This process opens on November 14, 2017 and closes on December 14, 2017.

- Programs seeking more than \$10,000 from a G UW region whose Short-Form Application is accepted by volunteers will be invited to complete the **Long-Form Application**, which is made up of 11 additional narrative questions. **These secondary requirements will be collected in February 2018.**

Any regional questions should be submitted to the following staff:

Central Region: Scoop Welch at scoop.welch@graniteuw.org

Merrimack County Region: Val Guy at val.guy@graniteuw.org

North Country Region: Nanci Carney at nanci.carney@graniteuw.org

Northern NH Region: Laura Boucher at laura.boucher@graniteuw.org

Southern Region: Jennifer Sabin at jennifer.sabin@graniteuw.org

Upper Valley Region: Rob Schultz at rob.schultz@graniteuw.org

Any questions about the online application system should be directed to Sam Nolin at sam.nolin@graniteuw.org.

Granite United Way Regions by Town

Central Region	Alexandria, Alton, Alton Bay, Ashland, Barnstead, Belmont, Bridgewater, Bristol, Brookfield, Campton, Center Harbor, Center Ossipee, Center Sandwich, East Hebron, Eaton, Effingham, Freedom, Gilford, Gilmanton, Gilmanton Iron Works, Hebron, Holderness, Laconia, Lochmere, Melvin Village, Meredith, Mirror Lake, Moultonboro, New Hampton, Ossipee, Plymouth, Rumney, Sanbornton, Sanbornville, Sandwich, Stinson Lake, Tamworth, Tilton, Tuftonboro, Wakefield, Waterville Valley, Wentworth, West Ossipee, Winnisquam, Wolfeboro, Wolfeboro Falls, and Wonalancet
Merrimack County Region	Allenstown, Andover, Boscawen, Bow, Bradford, Canterbury, Chichester, Concord, Contoocook, Penacook, Danbury, Dunbarton, Epsom, Franklin, Henniker, Hill, Hooksett, South Hooksett, Hopkinton, Loudon, New London, Newbury, Northfield, Pembroke, Suncook, Pittsfield, Salisbury, Sutton, Warner, Webster and Wilmot
North Country Region	Bath, Benton, Bethlehem, Dalton, Easton, Franconia, Haverhill, Landaff, Lincoln, Lisbon, Littleton, Lyman, Monroe, North Haverhill, North Woodstock, Piermont, Pike, Sugar Hill, Twin Mountain, Warren, Whitefield, Woodstock, and Woodville
Northern NH Region	Albany, Bartlett, Berlin, Bretton Woods, Brookfield, Carroll, Center Conway, Chatham, Clarksville, Colebrook, Columbia, Conway, Dalton, Dixville, Dummer, Errol, Glen, Gorham, Groveton, Intervale, Jackson, Jefferson, Kearsarge, Lancaster, Madison, Milan, Mount Washington, Northumberland, North Conway, North Stratford, Pittsburg, Randolph, Shelburne, Stark, Stratford, Twin Mountain, West Stewartstown, Wentworth and Whitefield
Southern Region	Atkinson, Auburn, Bedford, Candia, Chester, Danville, Derry, Goffstown, Hampstead, Hooksett, Londonderry, Manchester, New Boston, Pelham, Plaistow, Salem, Sandown and Windham
Upper Valley Region	<p>NH: Canaan, Dorchester, Eastman, Enfield, Enfield Center, Etna, Grafton, Grantham, Hanover, Hanover Center, Lebanon, Lyme, Lyme Center, Meriden, Orange, Orford, Orfordville, Plainfield, West Lebanon</p> <p>VT: Andover/Weston, Ascutney, Barnard/Pomfret/Sharon, Bethel, Brownsville/W. Windsor, Cavendish, Chester, Fairlee/W. Fairlee, Hartford, Hartland, Ludlow, Norwich, Quechee, Reading, Royalton/S. Royalton/Strafford, Springfield/N. Springfield, Thetford, Weathersfield/Baltimore, White River Junction, Wilder, Windsor, Woodstock/Bridgewater</p>

Request for Qualification Requirements

All organizations seeking qualification through Granite United Way are required to complete the eligibility requirements. All organizations applying to Granite United Way must provide the following information and documentation:

- Organization Name
- EIN
- Organization Website
- Organization Address and Mail Address
- Organization Phone Number and Fax Number
- Executive Director Name, Phone and Email Address
- Organization's Primary Contact Name, Phone and Email Address
- Date of the close of the organization's last fiscal year
- Organization's Mission Statement
- Statement of 25 words or fewer that describes the organization's activities.
- Brief Description of organization (2000 characters or fewer)
- Number of individuals served in each region listed above.
- Most Recent Organization Financial Documents
 - Requirements for Financial Documents For organizations whose fiscal year ended more than 9 months ago, submitted financial documents should reflect the most recently closed fiscal year. For organizations whose fiscal year ended less than 9 months ago, submitted financial documents can reflect the previous fiscal year. For all organizations, the most recently completed financial documents are preferred.
 - **For organizations who are required to have an audit by federal or state governments or by an umbrella organization:** Please submit the most recent organization financial audit.
 - **For organizations who are required to have a financial review by federal or state governments or by an umbrella organization:** Please submit the most recent organization financial review.
 - **For organizations who are not required to have an audit or financial review:** Please submit the most recent compilation.
- IRS 990 or 990 EZ Form
- Details about Endowment or Restricted Funds
- Chief Financial Officer or Primary Staff Accountant Name, Phone and Email Address
- 501(c)(3) IRS Letter of Determination
- New Hampshire Non-Profit Checklist (for New Hampshire based non-profits only. Form is provided in online system.)
- Counterterrorism Statement (Form is provided in online system.)
- Certificate of Good Standing for the State of New Hampshire or Vermont (no more than 5 years old)
- Board of Directors Roster
- Current Board President Name and Email Address
- Annual Number of Board Meetings
- Annual Report filed with the Office of Charitable Trusts (for New Hampshire based non-profits only)
- Resume of Organization's Top Executive
- Business Operations Compliance Checklist (Form is provided in online system.)

Grantmaking Conditions and Selection Process

Granite United Way provides grants to improve lives and strengthen the communities it serves. Like many United Ways across the country, Granite United Way recognizes that resources are limited and seeks to demonstrate that its funding decisions have a measurable and maximum impact on its communities. The community impact and program outcomes model requires agencies receiving Granite United Way funding to measure the results obtained by their programs in order to demonstrate that such programs are part of lasting solutions to critical health and human services issues in their communities. Granite United Way also seeks to fund collaborative efforts to avoid duplication of resources.

Granite United Way's recently completed strategic plan reaffirms the organization's commitment to harnessing the power of local communities to identify and address local concerns. To this end, volunteers in each of the six regions seeking proposals have identified focus areas for applications to improve their communities' concerns. **Descriptions of these focus areas by region can be found within Regional RFP descriptions, which can be found on pages 8-36 of this document.**

Selection

All applications are reviewed by local volunteers in a structure defined by local volunteer leadership. The merits of each proposal will be evaluated individually. Because the reviews are done locally, it is possible that a program seeking funding in more than one geographic area will receive funding in some, but not all of the geographic areas. Please be concise when writing your application as it is being read by volunteers.

Grant funding decisions are based on the following:

- Granite United Way priorities for each region and results for the 2017 Campaign
- Organizations and program resource capabilities
- A program's strengths and weaknesses, including its viability
- The program's specific impact on residents in our service area
- Potential impact of GUW funding on program outcomes and fund leveraging

The reviewing volunteers will make funding recommendations to the local Community Impact Committee (CIC) volunteers; local CICs will, in turn, make recommendations to the Granite United Way volunteer Board of Directors, who will make the final decision on programs to be funded and in what amounts. All funding decisions are subject to the availability of funds.

Granite United Way reserves the right to accept or reject any proposal, and to waive any minor irregularities in the proposals.

Applicants will be notified as to whether, and to what extent, their proposals were approved or not approved in early May.

Appropriate Use of Funds

Funds may be used to pay for costs and expenses directly attributable to the program for which funding is requested. Awards will be paid in three installments, with anticipated payments scheduled for July 2018, November 2018 and February 2019. Continued funding is contingent upon satisfactory progress in program outcomes measurement and compliance with all Granite United Way guidelines, including the long-term requirements.

Long Term Requirements

Funded programs must:

- Keep records of their activities and expenditures related to Granite United Way funded programs and services.
- Organizations are expected to meet programmatic goals. Those who experience challenges should proactively contact their regions' community impact staff, as this could effect an organization's funding. If appropriate, the agency may be asked to revise projections.
- Attend any and all pertinent training sessions provided by Granite United Way.
- Carry out the work as submitted in the proposal to the fullest and most effective extent feasible.
- Submit on-line bi-annual reports as outlined in a funded program-reporting schedule.

Any regional questions about investment priorities or other region-specific concerns should be submitted to the following staff:

Central Region: Scoop Welch at scoop.welch@graniteuw.org

Merrimack County: Val Guy at val.guy@graniteuw.org

North Country Region: Nanci Carney at nanci.carney@graniteuw.org

Northern NH Region: Laura Boucher at laura.boucher@graniteuw.org

Southern Region: Jennifer Sabin at jennifer.sabin@graniteuw.org

Upper Valley Region: Rob Schultz at rob.schultz@graniteuw.org

Any questions about the online application system should be directed to Sam Nolin at sam.nolin@graniteuw.org.

Request for Proposals, 2018

Central Region

The mission of Granite United Way is to improve the quality of people's lives by bringing together the caring power of communities. This mission is carried out by:

- Creating partnerships with individuals and groups that share our desire to make a real impact in the community,
- Focusing on accountability in everything we do; through high-quality, cost-effective, results-based functions that benefit the community,
- Working together and building collaborations with individuals and groups to accomplish what none of us can accomplish alone and to avoid duplication of resources.

Introduction

Granite United Way's Central Region is pleased to announce the availability of funding for 2018. GUW provides grants to improve lives and strengthen the communities it serves, with a specific focus on improving opportunities to Learn, Earn, and Be Healthy.

For fiscal year 2018, Granite United Way's Central Region is seeking partners from throughout the region to address the following areas:

- Increase Access to High Quality Childcare
- Increase Access to In-school and Out-of-School Programs
- Increase Access to Housing
- Increase Access to Adult Education, Job Skills Training, and/or Employment Services
- Increase Access to Financial Capacity Building Supports and Services
- Increase Access to Mental Health Supports and Services

Central Region includes the towns of: Alexandria, Alton, Alton Bay, Ashland, Barnstead, Belmont, Bridgewater, Bristol, Brookfield, Campton, Center Harbor, Center Ossipee, Center Sandwich, East Hebron, Eaton, Effingham, Freedom, Gilford, Gilmanton, Gilmanton Iron Works, Hebron, Holderness, Laconia, Lochmere, Melvin Village, Meredith, Mirror Lake, Moultonboro, New Hampton, Ossipee, Plymouth, Rumney, Sanbornton, Sanbornville, Sandwich, Stinson Lake, Tamworth, Tilton, Tuftonboro, Wakefield, Waterville Valley, Wentworth, West Ossipee, Winnesquam, Wolfeboro, Wolfeboro Falls, and Wonalancet

Any questions about investment priorities or other region-specific concerns should be submitted to Scoop Welch (Scoop.Welch@graniteuw.org.) Any questions about the online application system should be directed to Sam Nolin (Sam.Nolin@graniteuw.org).

Request for Proposals – Short Form Requirements

Program Summary

- Please provide a 2-3 sentence summary of your program funding request. Please include a description of your requested ask and what it will fund as well as target population, including age, gender and geographic location (800 characters or fewer).

Statement of Community Need

- Describe the community need this program addresses. (1500 characters or fewer)

Program Approach

- What are the objectives/outcomes for your program? (please be as specific as possible)
- How are the objectives/outcomes identified by your program related to Granite United Way's focus area objectives? (2500 characters or fewer)

Program Implementation

- Describe your plan for implementation of your program? (2500 characters or fewer)
- How will your program's implementation engage partners for collaboration?

Reporting and Evaluation Process

- How will data on the program/strategies be collected and monitored? (2000 characters or fewer)

Program Budget

Please submit the budget for the program. Please be sure that the budget provided aligns with the following specifications:

- Two years of the program's budget, not organization budget, should be provided. The second year should reflect the projected program budget, including a line item for this year's funding request from Granite United Way (GUW). The first year should reflect the fiscal year immediately prior to the year reflected in the "second year" column.
- The budget should include a specific revenue line item for the GUW Grant.
- The budget should also include specific revenue line items for GUW Designations that are specifically applied to the program and for grants from other United Ways.

Program Budget Narrative

- If you receive less funding than requested, how would that affect program viability? (2000 characters or fewer)

Program Deliverables and Zip Code Lists

- Please note that applicants are required to report on outputs listed on the next page for their identified strategies. Applicants will also have the opportunity to identify program deliverables of their own choosing.

Programs seeking more than \$10,000 from a GUW region whose Short-Form Application is accepted by volunteers will be invited to complete the **Long-Form Application**, which is made up of 11 additional narrative questions. **These secondary requirements will be collected in February 2018.**

	Required Outputs	Optional Outcomes
Increase Access to High Quality Childcare	# of children (0-5) enrolled in high-quality early childhood programs	% of children (0-5) who achieve developmental milestones
Increase Access to in-school and out-of-school programs	# of elementary youth served by in-school and/or out-of-school time programs	% of youth served who transition from elementary to middle school on time
		% of elementary youth served who maintain satisfactory or improve school attendance
	# of middle school youth served by in-school and/or out-of-school time programs	% of youth served who transition from middle school to high school on time
		% of middle school youth served who maintain satisfactory or improve school attendance
		% of middle school youth served who earn passing grades in core subject areas
	# of high school youth served by in-school and/or out-of-school time programs	% of high school youth served who maintain satisfactory or improve school attendance
		% of high school youth served who earn passing grades in core subject areas
		% of youth served who graduate high school on time
Increase Access to Housing	# of individuals who access and/or maintain affordable housing	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Adult Education, Job Skills Training, and/or Employment Services	# of individuals who receive adult education, job skills training, and/or employment services	% of individuals served who gain employment
		% of individuals served who improve employment status
		% of individuals served who increase their wages
		% of individuals served who earn job-relevant licenses, certificates and/or credentials
Increase Access to Financial Capacity Building Supports and Services	# of individuals who access financial capacity building supports and services	% of individuals who increase in financial knowledge and skills
		% of individuals who increase in utilization of financial products and services
		% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Mental Health Supports and Services	# of individuals served who access mental health services	

Request for Proposals, 2018

Merrimack County

The mission of Granite United Way is to improve the quality of people's lives by bringing together the caring power of communities. This mission is carried out by:

- Creating partnerships with individuals and groups that share our desire to make a real impact in the community,
- Focusing on accountability in everything we do; through high-quality, cost-effective, results-based functions that benefit the community,
- Working together and building collaborations with individuals and groups to accomplish what none of us can accomplish alone and to avoid duplication of resources.

Introduction

Granite United Way's Merrimack County Region is pleased to announce the availability of funding for 2018. GUW provides grants to improve lives and strengthen the communities it serves, with a specific focus on improving opportunities to Learn, Earn, and Be Healthy.

For fiscal year 2018, Granite United Way's Merrimack County Region is seeking partners from throughout the region to address objectives outlined in four focus areas of the Capital Area Public Health Network's Community Health Improvement Plan. These objectives are briefly listed below, and all Merrimack County applicants are encouraged to read the full description of these focus areas in the special addendum provided.

Misuse of Alcohol and Drugs	Comprehensive Behavioral Health Services
<ul style="list-style-type: none">• Decrease access to alcohol, marijuana and prescription drugs (without a doctor's prescription) among youth and young adults• Increase parental monitoring and communication• Increase the perception of risk of substance misuse among youth and young adults• Decrease the percentage of youth and young adults who misuse substances for purposes of "self-medicating"• Improve factors related to health equity and social determinants of health to impact the misuse of alcohol and drugs• Improve social norms regarding substance use among youth and young adults• Increase community knowledge of and access to resources available to address substance misuse across the continuum of care• Increase access to naloxone and education regarding use of naloxone among providers and community members• Increase knowledge among community members regarding the Good Samaritan law• Increase capacity to promptly respond to and prevent harms associated with emerging drug threats• Other	<ul style="list-style-type: none">• Increase Access to Affordable Health Insurance• Increase Access to Behavioral Health Supports in Primary Care Settings• Increase awareness of available services across the behavioral health continuum of care• Increase the number of services across the continuum of care to address unmet behavioral health needs• Other

Educational Achievement	Economic Wellbeing
<ul style="list-style-type: none"> • Increase Opportunities for high quality and accessible education in early childhood (ages 0-5) • Increase Opportunities for high quality and accessible education for children in elementary, middle and high school grades • Increase Opportunities for high quality and accessible education for adults • Increase opportunities to improve school, college and career readiness among children, youth, and young adults • Improve graduation rates among low-income and/or at risk populations • Other 	<ul style="list-style-type: none"> • Decrease impact of socioeconomic status disparities by increasing access to food • Decrease impact of socioeconomic status disparities by increasing access to transportation • Decrease impact of socioeconomic status disparities by increasing access to housing • Decrease impact of socioeconomic status disparities by increasing access to legal services and restorative justice opportunities • Decrease impact of socioeconomic status disparities by increasing access to crisis supports and services • Increase access to economic opportunities and assets for low-income individuals and families • Increase financial capability of residents • Decrease the percentage of households experiencing asset poverty • Other

In addition to identifying the objective(s) listed above in the application, Merrimack County applicants will also be expected to identify the strategic approach(es) utilized by their programming. The strategic approaches for each focus area are listed in the special addendum for Merrimack County.

Merrimack County Region includes the towns of: Allenstown, Andover, Boscawen, Bow, Bradford, Canterbury, Chichester, Concord, Contoocook, Penacook, Danbury, Dunbarton, Epsom, Franklin, Henniker, Hill, Hooksett, South Hooksett, Hopkinton, Loudon, New London, Newbury, Northfield, Pembroke, Suncook, Pittsfield, Salisbury, Sutton, Warner, Webster and Wilmot

Any questions about investment priorities or other region-specific concerns should be submitted to Val Guy (Val.Guy@graniteuw.org). Any questions about the online application system should be directed to Sam Nolin (Sam.Nolin@graniteuw.org).

Request for Proposals – Short Form Requirements

Program Summary

- Please provide a 2-3 sentence summary of your program funding request. Please include a description of your requested ask and what it will fund as well as target population, including age, gender and geographic location (800 characters or fewer).

Statement of Community Need

- Describe the community need this program addresses. (1500 characters or fewer)

Program Approach

- What are the objectives/outcomes for your program? (please be as specific as possible)
- How are the objectives/outcomes identified by your program related to Granite United Way's focus area objectives? (2500 characters or fewer)

Program Implementation

- Describe your plan for implementation of your program? (2500 characters or fewer)
- How will your program's implementation engage partners for collaboration?

Reporting and Evaluation Process

- How will data on the program/strategies be collected and monitored? (2000 characters or fewer)

Program Budget

Please submit the budget for the program. Please be sure that the budget provided aligns with the following specifications:

- Two years of the program's budget, not organization budget, should be provided. The second year should reflect the projected program budget, including a line item for this year's funding request from Granite United Way (GUW). The first year should reflect the fiscal year immediately prior to the year reflected in the "second year" column.
- The budget should include a specific revenue line item for the GUW Grant.
- The budget should also include specific revenue line items for GUW Designations that are specifically applied to the program and for grants from other United Ways.

Program Budget Narrative

- If you receive less funding than requested, how would that affect program viability? (2000 characters or fewer)

Program Deliverables and Zip Code Lists

- Please note that applicants are required to report on suggested outputs (if applicable by program type) listed on the next pages for their identified strategies. Applicants will also have the opportunity to identify program deliverables of their own choosing.

Programs seeking more than \$10,000 from a GUW region whose Short-Form Application is accepted by volunteers will be invited to complete the **Long-Form Application**, which is made up of 11 additional narrative questions. **These secondary requirements will be collected in February 2018.**

Misuse of Drugs and Alcohol

Community Health Improvement Plan Objective		Suggested Output (as applicable by program type)	Optional Outcome
Objective 1.1.1	Decrease access to alcohol, marijuana and prescription drugs (without a doctor's prescription) among youth and young adults.	# of individuals receiving services related to decreasing access to alcohol, marijuana, and prescription drugs	% of youth and/or young adults who report easy access to substances
Objective 1.1.2	Increase parental monitoring and communication.	# of individuals receiving services related to increasing parental monitoring and communication	% of youth and/or young adults who report talking with at least one of their parents or guardians about the dangers of substance misuse; % of youth and young adults who report that their parents or other adults in their family have clear rules and standards for their behavior
Objective 1.1.3	Increase the perception of risk of substance misuse among youth and young adults.	# of individuals receiving services related to increasing perception of risk of substance misuse	% of youth and/or young adults who think people are at great risk of harming themselves if they misuse substances
Objective 1.1.4	Decrease the percentage of youth and young adults who misuse substances for purposes of "self-medicating."	# of individuals receiving services related to decreasing the percentage of youth and young adults who misuse substances for the purposes of "self-medicating."	% of youth and/or young adults who report misusing substances for the purposes of "self-medicating"
Objective 1.1.5	Improve factors related to health equity and social determinants of health to impact the misuse of alcohol and drugs.	# of individuals receiving services related to improving factors related to health equity and social determinants of health to impact the misuse of alcohol and drugs	% of individuals who report improvements in factors related to health equity and social determinants of health to impact the misuse of alcohol and drugs
Objective 1.1.6	Improve social norms regarding substance use among youth and young adults.	# of individuals engaged in efforts to improve social norms regarding substance use among youth and young adults	% of youth and/or young adults who report high discrepancy between perceptions of peer use and actual use of substances; % of youth and young adults who report strong disapproval from peers and parents for substance misuse
Objective 1.1.7	Increase community knowledge of and access to resources available to address substance misuse across the continuum of care.	# of individuals engaged in efforts to increase community knowledge of and access to resources available to address substance misuse across the continuum	% of individuals who report an increase in knowledge of and/or access to resources available to address substance misuse across the continuum of care

Misuse of Drugs and Alcohol (continued)

Community Health Improvement Plan Objective		Suggested Output (as applicable by program type)	Optional Outcome
Objective 1.2.1	Increase access to naloxone and education regarding use of naloxone among providers and community members.	# of individuals engaged in efforts to increase access to naloxone and education regarding use of naloxone among providers and community members	% of providers and/or individuals who report increased knowledge or awareness of naloxone use and/or increased access to naloxone
Objective 1.2.2	Increase knowledge among community members regarding the Good Samaritan law.	# of individuals engaged in efforts to increase knowledge among community members regarding the Good Samaritan law	% of individuals who report and increase in knowledge regarding the Good Samaritan law
Objective 1.2.3	Increase capacity to promptly respond to and prevent harms associated with emerging drug threats.	# of individuals engaged in efforts to increase capacity to promptly respond to and prevent harms associated with emerging drug threats	% of individuals who report an increase in capacity and/or readiness to address emerging drug threats
	Other	Program outputs to be identified by applicant.	Program outcomes to be identified by applicant.

Comprehensive Behavioral Health Services

Community Health Improvement Plan Objective		Suggested Output (as applicable by program type)	Optional Outcome
Objective 3.1	Increase Access to Affordable Health Insurance	# of individuals served with access to health insurance	% of individuals who report having "any health care coverage"
Objective 3.2	Increase Access to Behavioral Health Supports in Primary Care Settings	# of individuals served who access behavioral health services in primary care settings	% of individuals served who report utilizing emergency room for mental health condition
		# of embedded behaviorists in primary care practices	
Objective 3.3	Increase awareness of available services across the behavioral health continuum of care.	# of individuals served by programs to increase awareness of available services across the behavioral health continuum of care	% of individuals who report an increase in knowledge and/or awareness of available services across the behavioral health continuum of care
	Increase the number of services across the continuum of care to address unmet behavioral health needs.	# of individuals accessing services across the continuum of care to address unmet behavioral health needs	% of individuals who report an increase in access to services across the continuum of care to address unmet behavioral health needs
	Other	Program outputs to be identified by applicant.	Program outcomes to be identified by applicant.

Educational Achievement

Community Health Improvement Plan Objective		Suggested Output (as applicable by program type)	Optional Outcome
Objective 4.1	Increase Opportunities for high quality and accessible education in early childhood (ages 0-5)	# of children (0-5) enrolled in high-quality early childhood programs	% of children (0-5) who achieve developmental milestones
	Increase Opportunities for high quality and accessible education for children in elementary, middle and high school grades	# of elementary youth served by in-school and/or out-of-school time programs	% of youth served who transition from elementary to middle school on time
			% of elementary youth served who maintain satisfactory or improve school attendance
		# of middle school youth served by in-school and/or out-of-school time programs	% of youth served who transition from middle school to high school on time
			% of middle school youth served who maintain satisfactory or improve school attendance
			% of middle school youth served who earn passing grades in core subject areas
		# of high school youth served by in-school and/or out-of-school time programs	% of high school youth served who maintain satisfactory or improve school attendance
			% of high school youth served who earn passing grades in core subject areas
			% of youth served who graduate high school on time
	Increase Opportunities for high quality and accessible education for adults	# of individuals who receive adult education	% of individuals who report improved access to high quality educational opportunities
Objective 4.2	Increase opportunities to improve school, college and career readiness among children, youth, and young adults	# of individuals who access school, college, and/or career readiness opportunities	% of individuals who show improvements in school, college, and career readiness
Objective 4.3	Improve graduation rates among low-income and /or at risk populations	# of individuals who access supports for graduation completion	% of individuals served who graduate high school on time
	Other	Program outputs to be identified by applicant.	Program outcomes to be identified by applicant.

Economic Wellbeing

Community Health Improvement Plan Objective		Suggested Output (as applicable by program type)	Optional Outcome
Objective 5.2	Decrease impact of socioeconomic status disparities by increasing access to food	# of individuals participating in healthy food access/nutrition programs	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
	Decrease impact of socioeconomic status disparities by increasing access to transportation	# of individuals who access transportation supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
	Decrease impact of socioeconomic status disparities by increasing access to housing	# of individuals who access or maintain affordable housing	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
	Decrease impact of socioeconomic status disparities by increasing access to legal services and restorative justice opportunities	# of individuals who access legal supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
		# of individuals who access restorative justice supports and services	% of individuals who comply with/complete restorative justice plans
	Decrease impact of socioeconomic status disparities by increasing access to crisis supports and services	# of individuals who access crisis supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Objective 5.1	Increase access to economic opportunities and assets for low-income individuals and families	# of individuals who access economic opportunities and assets	% of individuals who increase in financial knowledge and skills
			% of individuals who increase in utilization of financial products and services
			% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
	Increase financial capability of residents	# of individuals who access financial capability building supports and services	% of individuals who increase in financial knowledge and skills
			% of individuals who increase in utilization of financial products and services
			% of individuals who increase disposable income by accessing services, benefits and/or reducing costs

Economic Wellbeing (continued)

Community Health Improvement Plan Objective		Suggested Output (as applicable by program type)	Optional Outcome
Objective 5.1	Decrease the percentage of households experiencing asset poverty.	# of individuals who access asset development supports and services	% of households who increase net worth and/or liquid assets
			% of households with sufficient net worth to subsist at poverty level for three months
	Other	Program outputs to be identified by applicant.	Program outcomes to be identified by applicant.

Request for Proposals, 2018

North Country

The mission of Granite United Way is to improve the quality of people's lives by bringing together the caring power of communities. This mission is carried out by:

- Creating partnerships with individuals and groups that share our desire to make a real impact in the community,
- Focusing on accountability in everything we do; through high-quality, cost-effective, results-based functions that benefit the community,
- Working together and building collaborations with individuals and groups to accomplish what none of us can accomplish alone and to avoid duplication of resources.

Introduction

Granite United Way's North Country Region is pleased to announce the availability of funding for 2018. GUW provides grants to improve lives and strengthen the communities it serves, with a specific focus on improving opportunities to Learn, Earn, and Be Healthy.

For fiscal year 2018, Granite United Way's North Country Region is seeking partners from throughout the region to address the areas listed below. Please note that volunteers reviewing applications are prioritizing the needs of youth and seniors in the region.

Learn	Earn	Be Healthy
<ul style="list-style-type: none">• Increase Access to High Quality Childcare• Increase Caregiver Knowledge and Skills• Increase Access to in-school and out-of-school programs	<ul style="list-style-type: none">• Increase Access to Food• Increase Access to Transportation• Increase Access to Housing• Increase Access to Legal Services and Restorative Justice Opportunities• Increase Access to Crisis Supports and Services	<ul style="list-style-type: none">• Increase Access to Health Insurance• Increase Access to Enriching Environments for Adults and Seniors• Increase Access to Mental Health Supports and Services• Increase Access to Substance Misuse Prevention Services• Increase Access to Substance Misuse Treatment and/or Recovery Services

North Country includes the towns of: Bath, Benton, Bethlehem, Dalton, Easton, Franconia, Haverhill, Landaff, Lincoln, Lisbon, Littleton, Lyman, Monroe, North Haverhill, North Woodstock, Piermont, Pike, Sugar Hill, Twin Mountain, Warren, Whitefield, Woodstock, and Woodville

Any questions about investment priorities or other region-specific concerns should be submitted to Nanci Carney (Nanci.Carney@graniteuw.org.) Any questions about the online application system should be directed to Sam Nolin (Sam.Nolin@graniteuw.org).

Request for Proposals – Short Form Requirements

Program Summary

- Please provide a 2-3 sentence summary of your program funding request. Please include a description of your requested ask and what it will fund as well as target population, including age, gender and geographic location (800 characters or fewer).

Statement of Community Need

- Describe the community need this program addresses. (1500 characters or fewer)

Program Approach

- What are the objectives/outcomes for your program? (please be as specific as possible)
- How are the objectives/outcomes identified by your program related to Granite United Way's focus area objectives? (2500 characters or fewer)

Program Implementation

- Describe your plan for implementation of your program? (2500 characters or fewer)
- How will your program's implementation engage partners for collaboration?

Reporting and Evaluation Process

- How will data on the program/strategies be collected and monitored? (2000 characters or fewer)

Program Budget

Please submit the budget for the program. Please be sure that the budget provided aligns with the following specifications:

- Two years of the program's budget, not organization budget, should be provided. The second year should reflect the projected program budget, including a line item for this year's funding request from Granite United Way (GUW). The first year should reflect the fiscal year immediately prior to the year reflected in the "second year" column.
- The budget should include a specific revenue line item for the GUW Grant.
- The budget should also include specific revenue line items for GUW Designations that are specifically applied to the program and for grants from other United Ways.

Program Budget Narrative

- If you receive less funding than requested, how would that affect program viability? (2000 characters or fewer)

Program Deliverables and Zip Code Lists

- Please note that applicants are required to report on outputs listed on the next pages for their identified strategies. Applicants will also have the opportunity to identify program deliverables of their own choosing.

Programs seeking more than \$10,000 from a GUW region whose Short-Form Application is accepted by volunteers will be invited to complete the **Long-Form Application**, which is made up of 11 additional narrative questions. **These secondary requirements will be collected in February 2018.**

Learn

	Required Outputs	Optional Outcomes
Increase Access to High Quality Childcare	# of children (0-5) enrolled in high-quality early childhood programs	% of children (0-5) who achieve developmental milestones
Increase Caregiver Knowledge and Skills	# of families and caregivers provided with information, resources, tools, trainings	% of caregivers who increase in knowledge and skills
Increase Access to in-school and out-of-school programs	# of elementary youth served by in-school and/or out-of-school time programs	% of youth served who transition from elementary to middle school on time
		% of elementary youth served who maintain satisfactory or improve school attendance
	# of middle school youth served by in-school and/or out-of-school time programs	% of youth served who transition from middle school to high school on time
		% of middle school youth served who maintain satisfactory or improve school attendance
		% of middle school youth served who earn passing grades in core subject areas
	# of high school youth served by in-school and/or out-of-school time programs	% of high school youth served who maintain satisfactory or improve school attendance
		% of high school youth served who earn passing grades in core subject areas
		% of youth served who graduate high school on time

Earn

	Required Outputs	Optional Outcomes
Increase Access to Food	# of individuals participating in healthy food access/nutrition programs	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Transportation	# of individuals who access transportation supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Housing	# of individuals who access and/or maintain affordable housing	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Legal Services and Restorative Justice Opportunities	# of individuals who access legal supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
	# of individuals who access restorative justice supports and services	% of individuals who comply with/complete restorative justice plans
Increase Access to Crisis Supports and Services	# of individuals who access crisis supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs

Be Healthy

	Outputs
Increase Access to Health Insurance	# of individuals served with access to health insurance
Increase Access to Enriching Environments for Adults and Seniors	# of adults and seniors who access enrichment opportunities
Increase Access to Mental Health Supports and Services	# of individuals served who access mental health services
Increase Access to Substance Misuse Prevention Services	# of youth served by substance misuse prevention education/programs
	# of adults/caregivers served by substance misuse prevention education/programs
Increase Access to substance misuse Treatment and/or Recovery Services	# of individuals served who access substance misuse treatment and/or recovery services

Request for Proposals, 2018

Northern Region

The mission of Granite United Way is to improve the quality of people's lives by bringing together the caring power of communities. This mission is carried out by:

- Creating partnerships with individuals and groups that share our desire to make a real impact in the community,
- Focusing on accountability in everything we do; through high-quality, cost-effective, results-based functions that benefit the community,
- Working together and building collaborations with individuals and groups to accomplish what none of us can accomplish alone and to avoid duplication of resources.

Introduction

Granite United Way's Northern Region is pleased to announce the availability of funding for 2018. GUW provides grants to improve lives and strengthen the communities it serves, with a specific focus on improving opportunities to Learn, Earn, and Be Healthy.

For fiscal year 2018, Granite United Way's Northern Region is seeking partners from throughout the region to address the following areas:

Learn	Earn	Be Healthy
<ul style="list-style-type: none">• Increase Caregiver Knowledge and Skills• Increase Access to in-school and out-of-school programs• Increase Access to Job Skills Training• Other	<ul style="list-style-type: none">• Increase Access to Food• Increase Access to Transportation• Increase Access to Housing• Increase Access to Crisis Supports and Services• Increase Access to Financial Capacity Building Supports and Services• Other	<ul style="list-style-type: none">• Increase Access to Oral Healthcare Services• Increase Access to Mental Health Supports and Services• Increase Access to Substance Misuse Prevention Services• Increase Access to substance misuse Treatment and/or Recovery Services• Other

Northern Region includes the towns of: Albany, Bartlett, Berlin, Bretton Woods, Brookfield, Carroll, Center Conway, Chatham, Clarksville, Colebrook, Columbia, Conway, Dalton, Dixville, Dummer, Errol, Glen, Gorham, Groveton, Intervale, Jackson, Jefferson, Kearsarge, Lancaster, Madison, Milan, Mount Washington, Northumberland, North Conway, North Stratford, Pittsburg, Randolph, Shelburne, Stark, Stratford, Twin Mountain, West Stewartstown, Wentworth and Whitefield

Any questions about investment priorities or other region-specific concerns should be submitted to Laura Boucher (Laura.Boucher@graniteuw.org). Any questions about the online application system should be directed to Sam Nolin (Sam.Nolin@graniteuw.org).

Request for Proposals – Short Form Requirements

Program Summary

- Please provide a 2-3 sentence summary of your program funding request. Please include a description of your requested ask and what it will fund as well as target population, including age, gender and geographic location (800 characters or fewer).

Statement of Community Need

- Describe the community need this program addresses. (1500 characters or fewer)

Program Approach

- What are the objectives/outcomes for your program? (please be as specific as possible)
- How are the objectives/outcomes identified by your program related to Granite United Way's focus area objectives? (2500 characters or fewer)

Program Implementation

- Describe your plan for implementation of your program? (2500 characters or fewer)
- How will your program's implementation engage partners for collaboration?

Reporting and Evaluation Process

- How will data on the program/strategies be collected and monitored? (2000 characters or fewer)

Program Budget

Please submit the budget for the program. Please be sure that the budget provided aligns with the following specifications:

- Two years of the program's budget, not organization budget, should be provided. The second year should reflect the projected program budget, including a line item for this year's funding request from Granite United Way (GUW). The first year should reflect the fiscal year immediately prior to the year reflected in the "second year" column.
- The budget should include a specific revenue line item for the GUW Grant.
- The budget should also include specific revenue line items for GUW Designations that are specifically applied to the program and for grants from other United Ways.

Program Budget Narrative

- If you receive less funding than requested, how would that affect program viability? (2000 characters or fewer)

Program Deliverables and Zip Code Lists

- Please note that applicants are required to report on outputs listed on the next pages for their identified strategies. Applicants will also have the opportunity to identify program deliverables of their own choosing.

Programs seeking more than \$10,000 from a GUW region whose Short-Form Application is accepted by volunteers will be invited to complete the **Long-Form Application**, which is made up of 11 additional narrative questions. **These secondary requirements will be collected in February 2018.**

Learn

	Required Outputs	Optional Outcomes
Increase Caregiver Knowledge and Skills	# of families and caregivers provided with information, resources, tools, trainings	% of caregivers who increase in knowledge and skills
Increase Access to in-school and out-of-school programs	# of elementary youth served by in-school and/or out-of-school time programs	% of youth served who transition from elementary to middle school on time
		% of elementary youth served who maintain satisfactory or improve school attendance
	# of middle school youth served by in-school and/or out-of-school time programs	% of youth served who transition from middle school to high school on time
		% of middle school youth served who maintain satisfactory or improve school attendance
		% of middle school youth served who earn passing grades in core subject areas
	# of high school youth served by in-school and/or out-of-school time programs	% of high school youth served who maintain satisfactory or improve school attendance
		% of high school youth served who earn passing grades in core subject areas
		% of youth served who graduate high school on time
Increase Access to Job Skills training	# of youth that receive job skills training	% of middle school youth served who develop soft skills
		% of high school youth served who develop soft skills
		% of youth served who gain post-secondary employment, further education or credentials
Other - Learn	Program outputs to be identified by applicant.	Program outcomes to be identified by applicant.

Earn

	Required Outputs	Optional Outcomes
Increase Access to Food	# of individuals participating in healthy food access/nutrition programs	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Transportation	# of individuals who access transportation supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Housing	# of individuals who access and/or maintain affordable housing	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Crisis Supports and Services	# of individuals who access crisis supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Financial Capacity Building Supports and Services	# of individuals who access financial capacity building supports and services	% of individuals who increase in financial knowledge and skills
		% of individuals who increase in utilization of financial products and services
		% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Other - Earn	Program outputs to be identified by applicant.	Program outcomes to be identified by applicant.

Be Healthy

	Outputs
Increase Access to Oral Healthcare Services	# of individuals served who access oral healthcare services
Increase Access to Mental Health Supports and Services	# of individuals served who access mental health services
Increase Access to Substance Misuse Prevention Services	# of youth served by substance misuse prevention education/programs
	# of adults/caregivers served by substance misuse prevention education/programs
Increase Access to substance misuse Treatment and/or Recovery Services	# of individuals served who access substance misuse treatment and/or recovery services
Other - Be Healthy	Program outputs to be identified by applicant.

Community Fabric Grants
Request for Proposals, 2018

Southern Region

The mission of Granite United Way is to improve the quality of people's lives by bringing together the caring power of communities. This mission is carried out by:

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Introduction

Granite United Way's Southern Region is pleased to announce the availability of funding for 2018. GUW provides grants to improve lives and strengthen the communities it serves, with a specific focus on providing basic, safety net services throughout our community.

For fiscal year 2018, Granite United Way's Southern Region is seeking partners from throughout the region to increase access to:

- **High quality childcare**
- **Food**
- **Housing**
- **Legal services and restorative justice opportunities**
- **Crisis supports and services**
- **Mental health supports and services**
- **Substance misuse prevention services**
- **Substance misuse treatment and/or recovery services**

Minimum grant amounts for funded programs will be \$10,001.

Maximum grant amounts for funded programs will be \$50,000.

No more than \$75,000 will be granted to an organization seeking funding for multiple programs through this RFP in the Southern Region.

Southern Region includes the towns of: Atkinson, Auburn, Bedford, Candia, Chester, Danville, Derry, Goffstown, Hampstead, Hooksett, Londonderry, Manchester, New Boston, Pelham, Plaistow, Salem, Sandown and Windham.

Any questions about investment priorities or other region-specific concerns should be submitted to Jennifer Sabin (Jennifer.Sabin@graniteuw.org.) Any questions about the online application system should be directed to Sam Nolin (Sam.Nolin@graniteuw.org).

Request for Proposals – Short Form Requirements

Program Summary

- Please provide a 2-3 sentence summary of your program funding request. Please include a description of your requested ask and what it will fund as well as target population, including age, gender and geographic location (800 characters or fewer).

Statement of Community Need

- Describe the community need this program addresses. (1500 characters or fewer)

Program Approach

- What are the objectives/outcomes for your program? (please be as specific as possible)
- How are the objectives/outcomes identified by your program related to Granite United Way's focus area objectives? (2500 characters or fewer)

Program Implementation

- Describe your plan for implementation of your program? (2500 characters or fewer)
- How will your program's implementation engage partners for collaboration?

Reporting and Evaluation Process

- How will data on the program/strategies be collected and monitored? (2000 characters or fewer)

Program Budget

Please submit the budget for the program. Please be sure that the budget provided aligns with the following specifications:

- Two years of the program's budget, not organization budget, should be provided. The second year should reflect the projected program budget, including a line item for this year's funding request from Granite United Way (GUW). The first year should reflect the fiscal year immediately prior to the year reflected in the "second year" column.
- The budget should include a specific revenue line item for the GUW Grant.
- The budget should also include specific revenue line items for GUW Designations that are specifically applied to the program and for grants from other United Ways.

Program Budget Narrative

- If you receive less funding than requested, how would that affect program viability? (2000 characters or fewer)

Program Deliverables and Zip Code Lists

- Please note that applicants are required to report on outputs listed on the next pages for their identified strategies. Applicants will also have the opportunity to identify program deliverables of their own choosing.

Programs seeking more than \$10,000 from a GUW region whose Short-Form Application is accepted by volunteers will be invited to complete the **Long-Form Application**, which is made up of 11 additional narrative questions. **These secondary requirements will be collected in February 2018.**

	Required Outputs	Optional Outcomes
Increase Access to High Quality Childcare	# of children (0-5) enrolled in high-quality early childhood programs	% of children (0-5) who achieve developmental milestones
Increase Access to Food	# of individuals participating in healthy food access/nutrition programs	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Housing	# of individuals who access and/or maintain affordable housing	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Legal Services and Restorative Justice Opportunities	# of individuals who access legal supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
	# of individuals who access restorative justice supports and services	% of individuals who comply with/complete restorative justice plans
Increase Access to Crisis Supports and Services	# of individuals who access crisis supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Mental Health Supports and Services	# of individuals served who access mental health services	
Increase Access to Substance Misuse Prevention Services	# of youth served by substance misuse prevention education/programs	
	# of adults/caregivers served by substance misuse prevention education/programs	
Increase Access to substance misuse Treatment and/or Recovery Services	# of individuals served who access substance misuse treatment and/or recovery services	

Youth Enrichment Request for Proposals, 2018

Southern Region

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Introduction

Granite United Way's Southern Region is pleased to announce the availability of three year funding for 2018 through 2020. GUW provides grants to improve lives and strengthen the communities it serves, with a specific focus on engaging Manchester's middle and high school youth in evidence-based interventions to drive academics, soft-skills, and health behaviors at no cost to the youth.

- Applicants can propose:
 - Accessible space and/or
 - Transportation and/or
 - Food and/or
 - Evidence-based programming, including:
 - Academic support
 - STEAM enrichment
 - Gender-focused enrichment
 - Art and music enrichment
 - Social/emotional health and leadership development
 - Healthy behavior skill-building
 - Post-high school planning
- Applicants can select:
 - In-school supports and/or
 - After-school supports and/or
 - Summer supports

Minimum grant amounts for funded programs will be \$10,001.

Maximum grant amounts for funded programs will be \$50,000.

No more than \$75,000 will be granted to an organization seeking funding for multiple programs through this RFP in the Southern Region.

Any questions about investment priorities or other region-specific concerns should be submitted to Jennifer Sabin (Jennifer.Sabin@graniteuw.org). Any questions about the online application system should be directed to Charles Caldwell (Charles.Caldwell@graniteuw.org).

Request for Proposals – Short Form Requirements

For all applicants:

- Please provide details concerning days of the weeks and times of the day when space, transportation, food, and/or evidence-based programming is/are available.
- Program Budget

For applicants requesting funding to provide accessible space and outreach:

- Describe the proposed space available for collaborative programming. Description should include geographic location and availability of amenities, including classrooms, meeting spaces, recreational spaces, and/or kitchen/food preparation facilities.
- If space is currently being utilized to provide services to middle and high school youth, please describe this work.
- Describe your organization's current and/or potential connection and outreach to middle and high school youth in Manchester. This should include an anticipated number of youth engaged by zip code.

For applicants requesting funding to provide transportation:

- Describe the transportation services proposed in this project. Description should include routes, timing, and capacity.

For applicants requesting funding to provide food:

- Describe the proposed provision of food for the project.
- Describe any use of in-kind donations and/or federal feeding programs to maximize the use of G UW funding for this proposal.

For applicants requesting funding to provide evidence-based programming (These questions are answered for each type of evidence-based programming proposed.):

Statement of Community Need

- Describe the need among Manchester's youth that the proposed programming will address. Please include information about need related to programming's target population, including age, gender, racial/ethnic status, and socioeconomic status.

Program Approach

- Describe the evidence-based programming you are proposing. Please provide citations to support this approach for the target population described.
- What are the objectives/outcomes for your programming? (Please be as specific as possible.)
- How are the objectives/outcomes identified by your programming related to addressing the needs described?

Program Implementation

- Describe the process for implementing your programming in non-traditional spaces throughout the city. This description should include your organization's capacity to provide programming in new spaces given the funding requested.
- What barriers do you anticipate in implementing this programming in non-traditional spaces throughout the city, and how would you collaboratively address these?

Reporting and Evaluation Process

- How will data on the programming be collected and monitored?

Applicants selected from the initial applicant pool should anticipate responding to additional questions through a secondary application process in February 2018. Any questions about investment priorities or other region-specific concerns should be submitted to Jennifer Sabin (jennifer.sabin@graniteuw.org).

Request for Proposals, 2018

Upper Valley

The mission of Granite United Way is to improve the quality of people's lives by bringing together the caring power of communities. This mission is carried out by:

- Creating partnerships with individuals and groups that share our desire to make a real impact in the community,
- Focusing on accountability in everything we do; through high-quality, cost-effective, results-based functions that benefit the community,
- Working together and building collaborations with individuals and groups to accomplish what none of us can accomplish alone and to avoid duplication of resources.

Introduction

Granite United Way's Upper Valley Region is pleased to announce the availability of funding for 2018. GUW provides grants to improve lives and strengthen the communities it serves, with a specific focus on improving opportunities to Learn, Earn, and Be Healthy.

For fiscal year 2018, Granite United Way's Upper Valley Region is seeking partners from throughout the region to address the following areas:

Learn	Earn	Be Healthy
<ul style="list-style-type: none"> • Increase Access to High Quality Childcare • Increase Caregiver Knowledge and Skills • Increase Early Childhood Professionals' Knowledge and Skills • Increase Access to in-school and out-of-school programs • Increase Access to Job Skills Training • Other 	<ul style="list-style-type: none"> • Increase Access to Food • Increase Access to Transportation • Increase Access to Housing • Increase Access to Legal Services and Restorative Justice Opportunities • Increase Access to Crisis Supports and Services • Increase Access to Adult Education and/or Job Skills Training • Increase Access to Financial Capacity Building Supports and Services • Other 	<ul style="list-style-type: none"> • Increase Access to Physical Healthcare Services • Increase Access to Oral Healthcare Services • Increase Access to Health Insurance • Increase Access to Mental Health Supports and Services • Increase Access to Substance Misuse Prevention Services • Increase Access to substance misuse Treatment and/or Recovery Services • Other

Upper Valley includes the towns of: Canaan, Dorchester, Eastman, Enfield, Enfield Center, Etna, Grafton, Grantham, Hanover, Hanover Center, Lebanon, Lyme, Lyme Center, Meriden, Orange, Orford, Orfordville, Plainfield, West Lebanon and VT: Andover/Weston, Ascutney, Barnard/Pomfret/Sharon, Bethel, Brownsville/W. Windsor, Cavendish, Chester, Fairlee/W. Fairlee, Hartford, Hartland, Ludlow, Norwich, Quechee, Reading, Royalton/S. Royalton/Strafford, Springfield/N. Springfield, Thetford, Weathersfield/Baltimore, White River Junction, Wilder, Windsor, Woodstock/Bridgewater

Any questions about investment priorities or other region-specific concerns should be submitted to Rob Schultz (Rob.Schultz@graniteuw.org.) Any questions about the online application system should be directed to Sam Nolin (Sam.Nolin@graniteuw.org).

Request for Proposals – Short Form Requirements

Program Summary

- Please provide a 2-3 sentence summary of your program funding request. Please include a description of your requested ask and what it will fund as well as target population, including age, gender and geographic location (800 characters or fewer).

Statement of Community Need

- Describe the community need this program addresses. (1500 characters or fewer)

Program Approach

- What are the objectives/outcomes for your program? (please be as specific as possible)
- How are the objectives/outcomes identified by your program related to Granite United Way's focus area objectives? (2500 characters or fewer)

Program Implementation

- Describe your plan for implementation of your program? (2500 characters or fewer)
- How will your program's implementation engage partners for collaboration?

Reporting and Evaluation Process

- How will data on the program/strategies be collected and monitored? (2000 characters or fewer)

Program Budget

Please submit the budget for the program. Please be sure that the budget provided aligns with the following specifications:

- Two years of the program's budget, not organization budget, should be provided. The second year should reflect the projected program budget, including a line item for this year's funding request from Granite United Way (GUW). The first year should reflect the fiscal year immediately prior to the year reflected in the "second year" column.
- The budget should include a specific revenue line item for the GUW Grant.
- The budget should also include specific revenue line items for GUW Designations that are specifically applied to the program and for grants from other United Ways.

Program Budget Narrative

- If you receive less funding than requested, how would that affect program viability? (2000 characters or fewer)

Program Deliverables and Zip Code Lists

- Please note that applicants are required to report on outputs listed on the next pages for their identified strategies. Applicants will also have the opportunity to identify program deliverables of their own choosing.

Programs seeking more than \$10,000 from a GUW region whose Short-Form Application is accepted by volunteers will be invited to complete the **Long-Form Application**, which is made up of 11 additional narrative questions. **These secondary requirements will be collected in February 2018.**

Learn

	Required Outputs	Optional Outcomes
Increase Access to High Quality Childcare	# of children (0-5) enrolled in high-quality early childhood programs	% of children (0-5) who achieve developmental milestones
Increase Caregiver Knowledge and Skills	# of families and caregivers provided with information, resources, tools, trainings	% of caregivers who increase in knowledge and skills
Increase Early Childhood Professionals' Knowledge and Skills	# of early childhood professionals trained to provide quality programs and services	% of early childhood professionals who report increased knowledge and skills
Increase Access to in-school and out-of-school programs	# of elementary youth served by in-school and/or out-of-school time programs	% of youth served who transition from elementary to middle school on time
		% of elementary youth served who maintain satisfactory or improve school attendance
	# of middle school youth served by in-school and/or out-of-school time programs	% of youth served who transition from middle school to high school on time
		% of middle school youth served who maintain satisfactory or improve school attendance
		% of middle school youth served who earn passing grades in core subject areas
	# of high school youth served by in-school and/or out-of-school time programs	% of high school youth served who maintain satisfactory or improve school attendance
		% of high school youth served who earn passing grades in core subject areas
		% of youth served who graduate high school on time
Increase Access to Job Skills training	# of youth that receive job skills training	% of middle school youth served who develop soft skills
		% of high school youth served who develop soft skills
		% of youth served who gain post-secondary employment, further education or credentials

Other - Learn	Program outputs to be identified by applicant.	Program outcomes to be identified by applicant.
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Earn

	Required Outputs	Optional Outcomes
Increase Access to Food	# of individuals participating in healthy food access/nutrition programs	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Transportation	# of individuals who access transportation supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Housing	# of individuals who access and/or maintain affordable housing	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Legal Services and Restorative Justice Opportunities	# of individuals who access legal supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
	# of individuals who access restorative justice supports and services	% of individuals who comply with/complete restorative justice plans
Increase Access to Crisis Supports and Services	# of individuals who access crisis supports and services	% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Increase Access to Adult Education and/or Job Skills Training	# of individuals who receive adult education and/or job skills training	% of individuals served who gain employment
		% of individuals served who improve employment status
		% of individuals served who increase their wages
		% of individuals served who earn job-relevant licenses, certificates and/or credentials
Increase Access to Financial Capacity Building Supports and Services	# of individuals who access financial capacity building supports and services	% of individuals who increase in financial knowledge and skills
		% of individuals who increase in utilization of financial products and services
		% of individuals who increase disposable income by accessing services, benefits and/or reducing costs
Other - Earn	Program outputs to be identified by applicant.	Program outcomes to be identified by applicant.

Be Healthy

	Outputs
Increase Access to Physical Healthcare Services	# of individuals served who access physical healthcare services
Increase Access to Oral Healthcare Services	# of individuals served who access oral healthcare services
Increase Access to Health Insurance	# of individuals served with access to health insurance
Increase Access to Mental Health Supports and Services	# of individuals served who access mental health services
Increase Access to Substance Misuse Prevention Services	# of youth served by substance misuse prevention education/programs
	# of adults/caregivers served by substance misuse prevention education/programs
Increase Access to substance misuse Treatment and/or Recovery Services	# of individuals served who access substance misuse treatment and/or recovery services
Other - Be Healthy	Program outputs to be identified by applicant.